# Westchester Library System 

Financial Statement Review
January 2017

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## NOTES FOR JANUARY 2017 BALANCE SHEET

## Assets:

Cash \& Cash Equivalents - WLS's cash position improved by approximately $\$ 530,000$ over December 2016. $\$ 440,000$ in expenses was paid during January, including approximately $\$ 100,000$ for e-content subscriptions. At the same time, $\$ 975,000$ was received, much of it from member libraries for their January - June IT fees.

Unconditional Promises to Give - This line decreased by approximately $\$ 110,000$ in January, primarily driven by the recording of the first month of Westchester County 2017 revenue and receipt of $\$ 200,000$ from the County for the $4^{\text {th }}$ quarter of 2016.

Accounts Receivable - The $\$ 600,000$ increase in this figure is primarily driven by the recording of receivables from the member libraries for January - June IT fees.

Prepaid Expenses - This line increased by approximately $\$ 40,000$, the result of recording of $\$ 110,000$ in prepaid expenses for e-content subscriptions and maintenance agreements, and the release of $\$ 70,000$ in prepaid expenses for same.

## Liabilities:

Deferred Revenue - The increase of more than $\$ 900,000$ in this line is the result of recording approximately $\$ 1,100,000$ in member fees ( $1 / 5$ of this money will be recognized in each of the next five months), and recognizing approximately $\$ 200,000$ in NYS and other revenues.
$\qquad$
$\qquad$ YTD Change $\qquad$ YTD \% Change

| Assets |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Current Assets |  |  |  |  |
| Cash \& Cash Equivalents | 4,225,593 | 3,691,561 | 534,031 | 14.5\% |
| Unconditional Promises to Give | 163,855 | 280,522 | $(116,667)$ | -41.6\% |
| Accounts Receivable | 679,020 | 72,116 | 606,905 | 841.6\% |
| Prepaid Expenses | 695,745 | 656,928 | 38,817 | 5.9\% |
| Security Deposits | O | O | O | 0.0\% |
| Total Current Assets | 5,764,214 | 4,701,127 | 1,063,086 | 22.6\% |
| Long-term Assets |  |  |  |  |
| Property \& Equipment | 889,606 | 905,817 | $(\underline{16,211)}$ | -1.8\% |
| Total Property \& Equipment | 889,606 | 905,817 | $(\underline{16,211)}$ | -1.8\% |
| Total Long-term Assets | 889,606 | 905,817 | $(16,211)$ | -1.8\% |
| Total Assets | $\underline{\underline{6,653,820}}$ | 5,606,945 | $\underline{\underline{1,046,875}}$ | 18.7\% |
| Liabilities |  |  |  |  |
| Short-term Liabilities |  |  |  |  |
| Accounts Payable | 519,962 | 470,537 | 49,425 | 10.5\% |
| Deferred Revenue | 1,664,791 | 735,784 | 929,007 | 126.3\% |
| Total Short-term Liabilities | 2,184,753 | 1,206,321 | 978,432 | 81.1\% |
| Long-term Liabilities |  |  |  |  |
| Capital Lease Obligations | 0 | 0 | 0 | 0.0\% |
| Deferred Rent | 170,364 | 146,026 | 24,338 ${ }^{\prime}$ | 16.7\% |
| Post-Retirement Benefits Payable | 4,023,673 | 4,023,673 | O | 0.0\% |
| Total Long-term Liabilities | 4,194,037 | 4,169,699 | 24,338 | 0.6\% |
| Total Liabilities | 6,378,790 | 5,376,020 | 1,002,770 | 18.7\% |
| Net Assets |  |  |  |  |
|  | 275,029 | 230,924 | 44,105 | 19.1\% |
| Total Net Assets | 275,029 | 230,924 | 44,105 | 19.1\% |
| Total Liabilities and Net Assets | $\underline{\underline{6,653,820}}$ | 5,606,945 | $\underline{\underline{1,046,875}}$ | 18.7\% |

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NOTES FOR JANUARY 2017 INCOME STATEMENT:

## Revenues:

Overall, revenues for the month of January are approximately $\$ 6,700$ ahead of monthly budget.
Member fees exceeded the monthly budget, and will continue to exceed the monthly budget each month through June. This is the result of the fact that invoices to member libraries for the first half of the year are higher than will be billed for the second half of the year.

Fundraising \& Contributions fell short of the monthly budget, but it should be noted that the budget assumes that approximately $\$ 8,300$ would be raised each month, when in reality the monies raised will fluctuate monthly.

## Expenses:

Overall, spending for the month is within budget. Since this report shows only the first month of activity for the 2017 fiscal year, for the most part any overspent lines are not raising red flags. The only overspent line of note is Professional Fees. Overspending here is the result of legal fees incurred in connection with review of WLS's lease for new office space.

Financial Statement Review

## January 2017

| Revenue | 1/31/2017 | nt Period Budget | Current Period Budget Variance | Current Year <br> Actual | YTD Budget | YTD Budget Variance | Total Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| Grants State | 186,083 | 186,083 | 0 | 186,083 | 186,083 | 0 | 2,233,000 |
| Grants County | 83,333 | 83,333 | 0 | 83,333 | 83,333 | 0 | 1,000,000 |
| Member Technology Fees | 226,375 | 225,892 | 484 | 226,375 | 225,892 | 484 | 2,710,700 |
| Fund Raising \& Contributions | 292 | 8,917 | $(8,625)$ | 292 | 8,917 | $(8,625)$ | 119,000 |
| Interest | 501 | 400 | 101 | 501 | 400 | 101 | 4,800 |
| WEBS \& Other | 3,086 | 3,442 | (356) | 3,086 | 3,442 | (356) | 41,300 |
| Restricted Grants | 23,367 | 23,375 | (8) | 23,367 | 23,375 | (8) | 280,500 |
| Restricted Other | $\underline{0}$ | 417 | (417) | $\underline{\square}$ | 417 | (417) | 5,000 |
| Total Revenue | 523,038 | 531,858 | $(8,821)$ | 523,038 | 531,858 | $(\underline{8,821)}$ | 6,394,300 |
| Expenditures |  |  |  |  |  |  |  |
| Salaries | 175,375 | 199,025 | 23,650 | 175,375 | 199,025 | 23,650 | 2,388,300 |
| Fringe Benefits | 91,767 | 95,758 | 3,992 | 91,767 | 95,758 | 3,992 | 1,149,100 |
| Professional Fees | 802 | 2,175 | 1,373 | 802 | 2,175 | 1,373 | 26,100 |
| Equipment | 926 | 18,183 | 17,257 | 926 | 18,183 | 17,257 | 218,200 |
| Library Materials | 46,362 | 57,088 | 10,726 | 46,362 | 57,088 | 10,726 | 685,050 |
| Rent and Utilties | 25,738 | 27,925 | 2,187 | 25,738 | 27,925 | 2,187 | 335,100 |
| Repairs and Maintenance | 32,431 | 34,975 | 2,544 | 32,431 | 34,975 | 2,544 | 419,700 |
| Supplies | 1,609 | 3,550 | 1,941 | 1,609 | 3,550 | 1,941 | 30,900 |
| Telephone and Internet | 25,529 | 30,733 | 5,205 | 25,529 | 30,733 | 5,205 | 368,800 |
| Printing and Postage | 2,738 | 5,275 | 2,537 | 2,738 | 5,275 | 2,537 | 63,300 |
| Bibliographic Fees | 4,818 | 5,833 | 1,015 | 4,818 | 5,833 | 1,015 | 70,000 |
| Professional Development | 4,000 | 4,425 | 425 | 4,000 | 4,425 | 425 | 53,100 |
| Travel | 0 | 3,179 | 3,179 | 0 | 3,179 | 3,179 | 38,150 |
| Memberships | 3,493 | 1,408 | $(2,084)$ | 3,493 | 1,408 | $(2,084)$ | 16,900 |
| Contractual Services | 14,106 | 12,092 | $(2,015)$ | 14,106 | 12,092 | $(2,015)$ | 185,100 |
| Delivery Service | 31,059 | 32,792 | 1,733 | 31,059 | 32,792 | 1,733 | 393,500 |
| Special Events | 0 | 0 | 0 | 0 | 0 | 0 | 12,000 |
| Insurance | 1,725 | 1,917 | 192 | 1,725 | 1,917 | 192 | 23,000 |
| Interest | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| Miscellaneous | 245 | 1,158 | 914 | 245 | 1,158 | 914 | 13,900 |
| Total Expenditures | 462,721 | 537,492 | 74,771 | 462,721 | 537,492 | 74,771 | 6,490,700 |
| Net Revenue Before Depreciation | 60,316 | $(5,633)$ | 65,950 | 60,316 | $(5,633)$ | 65,950 | $(96,400)$ |
| Non-Cash Activity |  |  |  |  |  |  |  |
| Depreciation | 16,211 | 0 | $(16,211)$ | 16,211 | 0 | $(\underline{16,211)}$ | $\underline{0}$ |
| Total Non-Cash Activity | 16,211 | 0 | $(\underline{16,211)}$ | 16,211 | $\bigcirc$ | $(\underline{16,211)}$ | $\bigcirc$ |
| Net Revenue | 44,105 | $(5,633)$ | 49,739 | 44,105 | $(5,633)$ | 49,739 | $(96,400)$ |

