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# Westchester Library System 

Financial Statement Review
April 2018

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## NOTES FOR APRIL 2018 BALANCE SHEET

## Assets:

Cash \& Cash Equivalents - WLS's cash position declined by approximately \$740,000 during the months of March and April. \$310,000 in revenue was received and approximately $\$ 1,050,000$ in (mostly recurring) expenses was paid out. The only notable expense was $\$ 247,400$ for the annual renewal of the SIRSI maintenance contract. Although this is a large decrease in revenue, it follows the pattern of WLS's cash position during these months each year.

Unconditional Promises to Give - This figure increased by almost $\$ 375,000$ during March and April, all of which was the result of recording County and State revenue for the period.

Accounts Receivable - This figure decreased by $\$ 175,000$, driven by additional billings to member libraries and the recording of revenue for various WLS programs ( $\$ 30,000$ ), against receipt of more than $\$ 205,000$ in receivable monies.

Prepaid Expenses - This figure increased by approximately $\$ 45,000$ during the months of March and April, driven by recognition of $\$ 215,500$ in expenses against the recording for $\$ 260,000$ in new prepaid expenses, primarily for insurance, maintenance and database expenses. The most notable new prepaid expense was $\$ 226,600$ for the annual SIRSI maintenance contract.

## Liabilities:

Deferred Revenue - This figure decreased by approximately $\$ 640,000$ during the two-month period, the result of recognition of IT revenues during those months and recognition of NYS revenues for the month of March. (For the month of April, those revenues are recorded as Unconditional Promises since they reflect monies anticipated from the State in the new budget year.)

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4/30/2018 $\qquad$ 12/31/2017 $\qquad$ YTD Change $\qquad$ YTD \% Change

| Assets |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Current Assets |  |  |  |  |
| Cash \& Cash Equivalents | 3,213,333 | 3,794,703 | $(581,369)$ | -15.3\% |
| Unconditional Promises to Give | 593,333 | 250,000 | 343,333 | 137.3\% |
| Accounts Receivable | 70,332 | 99,751 | $(29,419)$ | -29.5\% |
| Prepaid Expenses | 840,689 | 552,827 | 287,862 | 52.1\% |
| Security Deposits | O | O | O | 0.0\% |
| Total Current Assets | 4,717,688 | 4,697,281 | 20,407 | 43.0\% |
| Long-term Assets |  |  |  |  |
| Property \& Equipment | 915,996 | 995,536 | $(79,540)$ | -8.0\% |
| Total Property \& Equipment | 915,996 | 995,536 | $(79,540)$ | -8.0\% |
| Total Long-term Assets | 915,996 | 995,536 | $(\underline{79,540})$ | -8.0\% |
| Total Assets | $\underline{\underline{5,633,684}}$ | 5,692,817 | $(59,133)$ | -1.0\% |
| Liabilities |  |  |  |  |
| Short-term Liabilities |  |  |  |  |
| Accounts Payable | 584,584 | 449,888 | 134,696 | 29.9\% |
| Deferred Revenue | 487,043 | 624,430 | $(\underline{137,387)}$ | -22.0\% |
| Total Short-term Liabilities | 1,071,627 | 1,074,317 | $(2,690)$ | -0.3\% |
| Long-term Liabilities |  |  |  |  |
| Capital Lease Obligations | 0 | 0 | 0 | 0.0\% |
| Deferred Rent | 294,558 | 293,556 | 1,002 | 0.3\% |
| Post-Retirement Benefits Payable | 4,380,908 | 4,380,908 | - | 0.0\% |
| Total Long-term Liabilities | 4,675,466 | 4,674,464 | 1,002 | 0.0\% |
| Total Liabilities | 5,747,093 | 5,748,781 | (1,688) | -3.0\% |
| Net Assets |  |  |  |  |
|  | $(\underline{113,409)}$ | $(55,965)$ | $(\underline{57,445)}$ | 102.6\% |
| Total Net Assets | $(113,409)$ | $(55,965)$ | $(57,445)$ | 102.6\% |
| Total Liabilities and Net Assets | $\underline{\underline{5,633,684}}$ | 5,692,817 | $(59,133)$ | -1.0\% |

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## NOTES FOR APRIL 2018 INCOME STATEMENT

## Revenues:

The end of April marks the end of the first $1 / 3$ of the WLS fiscal year. Overall, revenues are ahead of budget by approximately $\$ 15,000$ for the year-to-date. Revenues for the month of April fell short of budget by $\$ 9,200$. The only line with a notable variance is Fundraising \& Contributions, which fell short of budget by $\$ 16,500$. It is worth noting that these monies are budgeted evenly across all twelve months of the year, but are not received on a scheduled basis. This line will continue to be monitored and reviewed. Temporarily Restricted Government Revenues are less than budgeted because the two NYS literacy grants were incorrectly budgeted across 12 months when they should have been budgeted across six months (July through December). In the second half of the year, recording of those revenues will result in figures which exceed budget each month.

## Expenses:

Year-to-date, expenses are $\$ 104,000$ under budget, before depreciation. Expenses during April came in approximately $\$ 11,600$ greater than the monthly budget. Notable variances in individual lines are discussed below.

Library Materials - Expenses for hoopla were the driving force for overspending in this line in April. While the high usage of this product indicates its success, more cost-effect approaches to providing similar content will be explored.

Professional Development - Spending during April includes payment of $\$ 25,650$ to Long Island University for the certificate program that they have been conducting at WLS for the spring semester. This item was included in the annual budget, but the budget for this line is evenly spread across the entire year. So although the line is overspent for April, it is not anticipated to be overspent at year-end.

Other lines which had smaller deficits in April (Fringe Benefits, Professional Fees, Travel, and Contractual Services) are also largely the result of timing and at this point do not indicate that the lines will be overspent for the year.

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|  | 4/30/2018 | ent Period Budget | Current Period Budget Variance | Current Year Actual | YTD Budget | YTD Budget Variance | Total Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  |  |  |  |  |  |  |
| Grants State | 191,775 | 191,775 | 0 | 767,087 | 767,100 | (13) | 2,301,300 |
| Grants County | 83,333 | 83,333 | 0 | 333,333 | 333,333 | 0 | 1,000,000 |
| Member Technology Fees | 230,000 | 231,008 | $(1,008)$ | 951,491 | 924,033 | 27,457 | 2,772,100 |
| Fund Raising \& Contributions | 2,992 | 19,500 | $(16,508)$ | 13,262 | 42,000 | $(28,738)$ | 102,000 |
| Interest | 868 | 500 | 368 | 3,731 | 2,000 | 1,731 | 6,000 |
| WEBS \& Other | 2,800 | 2,983 | (183) | 11,185 | 11,933 | (748) | 35,800 |
| Temporarily Restricted Government | 17,900 | 19,625 | $(1,725)$ | 73,625 | 78,500 | $(4,875)$ | 235,500 |
| Temporarily Restricted Other Revenues | 11,510 | 1,667 | 9,843 | 27,001 | 6,667 | 20,334 | 20,000 |
| Total Revenue | 541,179 | 550,392 | $(9,213)$ | 2,180,716 | 2,165,567 | 15,149 | 6,472,700 |
| Expenditures |  |  |  |  |  |  |  |
| Salaries | 194,595 | 198,075 | 3,480 | 769,546 | 792,300 | 22,753 | 2,376,900 |
| Fringe Benefits | 99,875 | 98,855 | $(1,019)$ | 385,568 | 396,631 | 11,063 | 1,187,000 |
| Professional Fees | 3,078 | 1,992 | $(1,087)$ | 6,389 | 7,967 | 1,578 | 28,900 |
| Equipment | 4,655 | 17,700 | 13,045 | 67,187 | 70,650 | 3,463 | 212,400 |
| Library Materials | 77,927 | 64,042 | $(13,886)$ | 219,960 | 257,467 | 37,506 | 769,800 |
| Rent and Utilties | 27,689 | 28,133 | 444 | 110,758 | 112,533 | 1,775 | 337,600 |
| Repairs and Maintenance | 36,722 | 39,083 | 2,361 | 159,144 | 163,175 | 4,031 | 477,700 |
| Supplies | 1,200 | 3,092 | 1,892 | 7,431 | 12,367 | 4,936 | 38,100 |
| Telephone and Internet | 26,697 | 29,917 | 3,220 | 107,213 | 119,667 | 12,453 | 359,000 |
| Printing and Postage | 3,555 | 4,533 | 978 | 14,872 | 17,633 | 2,761 | 52,600 |
| Bibliographic Fees | 5,721 | 5,833 | 112 | 22,450 | 23,333 | 883 | 70,000 |
| Professional Development | 27,999 | 4,192 | $(23,808)$ | 36,334 | 16,167 | $(20,167)$ | 52,200 |
| Travel | 6,073 | 3,017 | $(3,057)$ | 6,625 | 12,067 | 5,442 | 36,200 |
| Memberships | 140 | 800 | 660 | 7,282 | 9,700 | 2,418 | 15,100 |
| Contractual Services | 12,893 | 10,767 | $(2,126)$ | 35,598 | 43,067 | 7,469 | 129,200 |
| Delivery Service | 31,100 | 32,792 | 1,692 | 130,762 | 131,167 | 405 | 393,500 |
| Special Events | 6,054 | 9,000 | 2,946 | 9,258 | 9,000 | (258) | 12,000 |
| Insurance | 403 | 2,083 | 1,681 | 5,848 | 8,333 | 2,486 | 25,000 |
| Interest | 0 | 42 | 42 | 0 | 167 | 167 | 500 |
| Miscellaneous | 349 | 1,142 | 792 | 1,461 | 4,567 | 3,106 | 13,700 |
| Total Expenditures | 566,727 | 555,089 | $(11,638)$ | 2,103,686 | 2,207,956 | 104,270 | 6,587,400 |
| Net Revenue Before Depreciation | $(25,548)$ | $(4,697)$ | $(20,851)$ | 77,029 | $(42,390)$ | 119,419 | $(96,400)$ |
| Non-Cash Activity |  |  |  |  |  |  |  |
| Depreciation | 20,343 | $\bigcirc$ | $(\underline{20,343)}$ | 79,540 | 0 | $(79,540)$ | $\underline{0}$ |
| Total Non-Cash Activity | 20,343 | 0 | $(20,343)$ | 79,540 | 0 | $(79,540)$ | 0 |
| Net Revenue | $(45,891)$ | $(4,697)$ | $(41,194)$ | $(2,511)$ | $(42,390)$ | 39,879 | $(114,700)$ |

