

# Westchester Library System Financial Statement Review April 2018



### **NOTES FOR APRIL 2018 BALANCE SHEET**

# Assets:

Cash & Cash Equivalents – WLS's cash position declined by approximately \$740,000 during the months of March and April. \$310,000 in revenue was received and approximately \$1,050,000 in (mostly recurring) expenses was paid out. The only notable expense was \$247,400 for the annual renewal of the SIRSI maintenance contract. Although this is a large decrease in revenue, it follows the pattern of WLS's cash position during these months each year.

Unconditional Promises to Give – This figure increased by almost \$375,000 during March and April, all of which was the result of recording County and State revenue for the period.

Accounts Receivable – This figure decreased by \$175,000, driven by additional billings to member libraries and the recording of revenue for various WLS programs (\$30,000), against receipt of more than \$205,000 in receivable monies.

Prepaid Expenses – This figure increased by approximately \$45,000 during the months of March and April, driven by recognition of \$215,500 in expenses against the recording for \$260,000 in new prepaid expenses, primarily for insurance, maintenance and database expenses. The most notable new prepaid expense was \$226,600 for the annual SIRSI maintenance contract.

# <u>Liabilities</u>:

Deferred Revenue – This figure decreased by approximately \$640,000 during the two-month period, the result of recognition of IT revenues during those months and recognition of NYS revenues for the month of March. (For the month of April, those revenues are recorded as Unconditional Promises since they reflect monies anticipated from the State in the new budget year.)



# Financial Statement Review April 2018

_	4/30/2018	12/31/2017	YTD Change	YTD % Change
Assets				
Current Assets				
Cash & Cash Equivalents	3,213,333	3,794,703	(581,369)	-15.3%
Unconditional Promises to Give	593,333	250,000	343,333	137.3%
Accounts Receivable	70,332	99,751	(29,419)	-29.5%
Prepaid Expenses	840,689	552,827	287,862	52.1%
Security Deposits	<u>o</u>	<u>0</u>	<u>o</u>	0.0%
Total Current Assets	4,717,688	4,697,281	20,407	43.0%
Long-term Assets				
Property & Equipment	915,996	995,536	( <u>79,540</u> )	- <u>8.0</u> %
Total Property & Equipment	915,996	995,536	( <u>79,540</u> )	- <u>8.0</u> %
Total Long-term Assets	915,996	995,536	( <u>79,540</u> )	-8.0%
Total Assets	5,633,684	5,692,817	( <u>59,133</u> )	- <u>1.0</u> %
Liabilities				
Short-term Liabilities				
Accounts Payable	584,584	449,888	134,696	29.9%
Deferred Revenue	487,043	624,430	( <u>137,387</u> )	- <u>22.0</u> %
Total Short-term Liabilities	1,071,627	1,074,317	(2,690)	-0.3%
Long-term Liabilities				
Capital Lease Obligations	0	0	0	0.0%
Deferred Rent	294,558	293,556	1,002	0.3%
Post-Retirement Benefits Payable	4,380,908	4,380,908	<u>o</u>	0.0%
Total Long-term Liabilities	4,675,466	4,674,464	1,002	0.0%
Total Liabilities	5,747,093	5,748,781	( <u>1,688</u> )	- <u>3.0</u> %
Net Assets				
	( <u>113,409</u> )	( <u>55,965</u> )	( <u>57,445</u> )	<u>102.6</u> %
Total Net Assets	( <u>113,409</u> )	( <u>55,965</u> )	( <u>57,445</u> )	<u>102.6</u> %
Total Liabilities and Net Assets	5,633,684	<u>5,692,817</u>	( <u>59,133</u> )	- <u>1.0</u> %



## **NOTES FOR APRIL 2018 INCOME STATEMENT**

## **Revenues:**

The end of April marks the end of the first 1/3 of the WLS fiscal year. Overall, revenues are ahead of budget by approximately \$15,000 for the year-to-date. Revenues for the month of April fell short of budget by \$9,200. The only line with a notable variance is *Fundraising & Contributions*, which fell short of budget by \$16,500. It is worth noting that these monies are budgeted evenly across all twelve months of the year, but are not received on a scheduled basis. This line will continue to be monitored and reviewed. *Temporarily Restricted Government Revenues* are less than budgeted because the two NYS literacy grants were incorrectly budgeted across 12 months when they should have been budgeted across six months (July through December). In the second half of the year, recording of those revenues will result in figures which exceed budget each month.

# **Expenses**:

Year-to-date, expenses are \$104,000 under budget, before depreciation. Expenses during April came in approximately \$11,600 greater than the monthly budget. Notable variances in individual lines are discussed below.

Library Materials – Expenses for hoopla were the driving force for overspending in this line in April. While the high usage of this product indicates its success, more cost-effect approaches to providing similar content will be explored.

Professional Development – Spending during April includes payment of \$25,650 to Long Island University for the certificate program that they have been conducting at WLS for the spring semester. This item was included in the annual budget, but the budget for this line is evenly spread across the entire year. So although the line is overspent for April, it is not anticipated to be overspent at year-end.

Other lines which had smaller deficits in April (*Fringe Benefits, Professional Fees, Travel, and Contractual Services*) are also largely the result of timing and at this point do not indicate that the lines will be overspent for the year.



# Financial Statement Review April 2018

Empowering libraries. Empowering communities.

Grants State 191,775 191,775 0 0 767,087 767,000 (13) 2,301,33			Current Period	<b>Current Period</b>	Current Year		YTD Budget	
Grants State		4/30/2018	Budget	<b>Budget Variance</b>	Actual	YTD Budget	Variance	Total Budget
Grants State	Revenue							
Grants County         83,333         83,333         0         333,333         333,333         0         1,000,00           Member Technology Fees         230,000         231,008         (1,068)         951,491         924,033         27,457         2,772,10           Fund Raising & Contributions         2,992         19,500         (16,508)         13,262         42,000         (28,738)         102,00           WEBS & Other         2,800         2,983         (183)         11,185         11,933         (748)         35,80           Temporarily Restricted Government         17,900         19,625         (1,725)         73,625         78,500         (4,875)         225,50           Temporarily Restricted Other Revenues         11,510         1,667         9,843         2,100         6,667         20,334         20,00           Total Revenue         541,179         550,392         (9,213)         2,180,716         2,165,567         15,149         6,472,70           Expenditures         3007         198,075         3,480         769,546         792,300         22,753         2,376,90         1,187,00         1,187,00         1,187,00         1,187,00         1,187,00         1,187,00         1,187,00         1,187,00         1,187,00		191,775	191.775	0	767.087	767.100	(13)	2,301,300
Member Technology Fes			,			,		
Fund Raising & Contributions   2,992   19,500   (16,508)   13,262   42,000   (28,738)   102,00   Interest   868   500   368   3,731   2,000   1,731   6,00   4,600   2,800   2,800   2,883   (183)   11,185   11,933   (748)   35,800   3,731   2,000   1,731   6,00   4,600   2,800   2,800   2,883   (183)   11,185   11,933   (748)   35,800   3,731   2,000   3,731   2,000   3,731   3,700   3,	·	1		-	· ·		-	2,772,100
Net	e,		,		· · · · · · · · · · · · · · · · · · ·			102,000
WEBS & Other   Canal Company	-				· ·		, , ,	6,000
Temporarily Restricted Government   17,900					· ·			35,800
Temporarily Restricted Other Revenues 11,510 1,667 9,843 2,180,716 2,165,667 15,149 6,472,70 550,392 (9,213) 2,180,716 2,165,667 15,149 6,472,70 550,392 (9,213) 2,180,716 2,165,667 15,149 6,472,70 550,392 (9,213) 2,180,716 2,165,667 15,149 6,472,70 550,392 (9,213) 2,180,716 2,165,667 15,149 6,472,70 550,392 (9,213) 2,180,716			•	` '			` '	· ·
Expenditures	• •	1			· ·			
Salaries         194,595         198,075         3,480         769,546         792,300         22,753         2,376,90           Fringe Benefits         99,875         98,855         (1,019)         385,568         396,631         11,063         1,187,00           Equipment         4,655         17,700         13,045         67,187         70,650         3,463         212,40           Library Materials         77,927         64,042         (13,886)         219,960         257,467         37,506         769,80           Rent and Utilities         27,689         28,133         444         110,758         112,533         1,775         337,60         769,80           Repairs and Maintenance         36,722         39,083         2,361         159,144         163,175         4,031         477,70           Supplies         1,200         3,092         1,892         7,431         12,367         4,936         38,10           Telephone and Internet         26,697         29,917         3,220         107,213         119,667         12,453         359,00           Printing and Postage         3,555         4,533         978         14,872         17,633         2,761         52,60           Bibliographic Fe	• •	· ·			· · · · · · · · · · · · · · · · · · ·			6,472,700
Salaries         194,595         198,075         3,480         769,546         792,300         22,753         2,376,90           Fringe Benefits         99,875         98,855         (1,019)         385,568         396,631         11,063         1,187,00           Equipment         4,655         17,700         13,045         67,187         70,650         3,463         212,40           Library Materials         77,927         64,042         (13,886)         219,960         257,467         37,506         769,80           Rent and Utilities         27,689         28,133         444         110,758         112,533         1,775         337,60         769,80           Repairs and Maintenance         36,722         39,083         2,361         159,144         163,175         4,031         477,70           Supplies         1,200         3,092         1,892         7,431         12,367         4,936         38,10           Telephone and Internet         26,697         29,917         3,220         107,213         119,667         12,453         359,00           Printing and Postage         3,555         4,533         978         14,872         17,633         2,761         52,60           Bibliographic Fe	Expenditures							
Fringe Benefits         99,875         98,855         (1,019)         385,568         396,631         11,063         1,187,00           Professional Fees         3,078         1,992         (1,087)         6,389         7,967         1,578         28,90           Equipment         4,655         17,700         13,045         67,187         70,650         3,463         212,40           Library Materials         77,927         64,042         (13,886)         219,960         257,467         37,506         769,80           Rent and Utilities         27,689         28,133         444         110,758         112,533         1,775         337,606         769,80           Repairs and Maintenance         36,722         39,083         2,611         159,144         163,175         4,936         38,10           Supplies         1,200         3,092         1,892         7,431         12,367         4,936         38,10           Telephone and Internet         26,697         29,917         3,220         107,213         119,667         12,453         359,00           Printing and Postage         3,555         4,533         112         22,450         23,333         883         7,000           Bibliographic Fees<	•	194.595	198.075	3.480	769.546	792.300	22,753	2.376.900
Professional Fees         3,078         1,992         (1,087)         6,389         7,967         1,578         28,90           Equipment         4,655         17,700         13,045         67,187         70,650         3,463         212,40           Library Materials         77,927         64,042         (13,886)         219,960         257,467         37,506         76,980         28,133         444         110,758         112,533         1,775         337,60         76,980         28,133         444         110,758         112,533         1,775         337,60         76,980         28,713         444         110,758         112,533         1,775         337,60         76,980         28,713         444         110,758         112,533         1,775         337,60         76,980         28,713         444         110,758         112,533         1,775         337,60         76,980         28,713         444         110,758         112,533         1,775         337,60         76,980         28,713         4,936         14,011         477,70         32,00         1,931         4,936         38,10         4,936         38,10         71,70         7431         112,667         12,453         38,10         38,10         71,21					· ·			
Equipment         4,655         17,700         13,045         67,187         70,650         3,463         212,40           Library Materials         77,927         64,042         (13,886)         219,960         257,467         37,506         769,80           Rent and Utilities         27,689         28,133         444         110,758         112,533         1,775         337,60         769,80           Repairs and Maintenance         36,722         39,083         2,361         159,144         163,175         4,031         477,70           Supplies         1,200         3,092         1,892         7,431         12,367         4,936         38,10           Telephone and Internet         26,697         29,917         3,220         107,213         119,667         12,453         359,00           Printing and Postage         3,555         4,533         978         14,872         17,633         2,761         52,60           Bibliographic Fees         5,721         5,833         112         22,450         23,333         883         70,00           Professional Development         27,999         4,192         (23,808)         36,334         16,167         (20,167)         52,20           Memberships <td>•</td> <td></td> <td>,</td> <td></td> <td>· ·</td> <td></td> <td></td> <td>28,900</td>	•		,		· ·			28,900
Library Materials   77,927   64,042   (13,886)   219,960   257,467   37,506   769,80   Rent and Utilities   27,689   28,133   444   110,758   112,533   1,775   337,506   Repairs and Maintenance   36,722   39,083   2,361   159,144   163,175   4,031   477,70   4,091   4,091   477,70   4,091   477,70   4,091   477,70   4,091   477,70   4,091   477,70   4,091   477,70   4,091   477,70   4,091   477,70   4,091   477,70   4,091   477,70   4,091   477,70   4,091			,			,		212,400
Rent and Utilities         27,689         28,133         444         110,758         112,533         1,775         337,60           Repairs and Maintenance         36,722         39,083         2,361         159,144         163,175         4,031         477,70           Supplies         1,200         3,092         1,892         7,431         12,367         4,936         38,10           Telephone and Internet         26,697         29,917         3,220         107,213         119,667         12,453         359,00           Printing and Postage         3,555         4,533         978         14,872         17,633         2,761         52,60           Bibliographic Fees         5,721         5,833         112         22,450         23,333         883         70,00           Travel         6,073         3,017         (3,057)         6,625         12,067         5,442         36,20           Memberships         140         800         660         7,282         9,700         2,418         15,10           Contractual Services         12,893         10,767         (2,126)         35,598         43,067         7,469         129,20           Delivery Service         31,100         32,792			,	,	· · · · · · · · · · · · · · · · · · ·		,	· · · · · · · · · · · · · · · · · · ·
Repairs and Maintenance         36,722         39,083         2,361         159,144         163,175         4,031         477,70           Supplies         1,200         3,092         1,892         7,431         12,367         4,936         38,10           Telephone and Internet         26,697         29,917         3,220         107,213         119,667         12,453         359,00           Printing and Postage         3,555         4,533         978         14,872         17,633         2,761         52,60           Bibliographic Fees         5,721         5,833         112         22,450         23,333         883         70,00           Professional Development         27,999         4,192         (23,808)         36,334         16,167         (20,167)         52,20           Travel         6,073         3,017         (3,057)         6,625         12,067         5,442         36,20           Contractual Services         12,893         10,767         (2,126)         35,598         43,067         7,469         129,20           Delivery Service         31,100         32,792         1,692         130,762         131,167         405         393,50           Special Events         6,054	•			, , ,	· ·			·
Supplies         1,200         3,092         1,892         7,431         12,367         4,936         38,10           Telephone and Internet         26,697         29,917         3,220         107,213         119,667         12,453         359,00           Printing and Postage         3,555         4,533         978         14,872         17,633         2,761         52,60           Bibliographic Fees         5,721         5,833         112         22,450         23,333         883         70,00           Professional Development         27,999         4,192         (23,808)         36,334         16,167         (20,167)         52,20           Travel         6,073         3,017         (3,057)         6,625         12,067         5,442         36,20           Memberships         140         800         660         7,282         9,700         2,418         15,10           Contractual Services         31,100         32,792         1,692         130,762         131,167         405         393,50           Special Events         6,054         9,000         2,946         9,258         9,000         (258)         12,00           Insurance         403         2,083         1,681 <td></td> <td></td> <td></td> <td></td> <td>· ·</td> <td></td> <td></td> <td>· ·</td>					· ·			· ·
Telephone and Internet	•	1		,	· ·			· ·
Printing and Postage         3,555         4,533         978         14,872         17,633         2,761         52,60           Bibliographic Fees         5,721         5,833         112         22,450         23,333         883         70,00           Professional Development         27,999         4,192         (23,808)         36,334         16,167         (20,167)         52,20           Travel         6,073         3,017         (3,057)         6,625         12,067         5,442         36,20           Memberships         140         800         660         7,282         9,700         2,418         15,10           Contractual Services         12,893         10,767         (2,126)         35,598         43,067         7,469         129,20           Delivery Service         31,100         32,792         1,692         130,762         131,167         405         393,50           Special Events         6,054         9,000         2,946         9,258         9,000         (258)         12,00           Insurance         403         2,083         1,681         5,848         8,333         2,486         25,00           Interest         0         42         42         0 <td>• •</td> <td>,</td> <td>,</td> <td>,</td> <td></td> <td></td> <td>,</td> <td>359,000</td>	• •	,	,	,			,	359,000
Bibliographic Fees         5,721         5,833         112         22,450         23,333         883         70,00           Professional Development         27,999         4,192         (23,808)         36,334         16,167         (20,167)         52,20           Travel         6,073         3,017         (3,057)         6,625         12,067         5,442         36,20           Memberships         140         800         660         7,282         9,700         2,418         15,10           Contractual Services         12,893         10,767         (2,126)         35,598         43,067         7,469         129,20           Delivery Service         31,100         32,792         1,692         130,762         131,167         405         393,50           Special Events         6,054         9,000         2,946         9,258         9,000         (258)         12,00           Insurance         403         2,083         1,681         5,848         8,333         2,486         25,00           Interest         0         42         42         0         167         167         50           Miscellaneous         349         1,142         792         1,461         4,5	•	,	,	,	· · · · · · · · · · · · · · · · · · ·			,
Professional Development         27,999         4,192         (23,808)         36,334         16,167         (20,167)         52,20           Travel         6,073         3,017         (3,057)         6,625         12,067         5,442         36,20           Memberships         140         800         660         7,282         9,700         2,418         15,10           Contractual Services         12,893         10,767         (2,126)         35,598         43,067         7,469         129,20           Delivery Service         31,100         32,792         1,692         130,762         131,167         405         393,50           Special Events         6,054         9,000         2,946         9,258         9,000         (258)         12,00           Insurance         403         2,083         1,681         5,848         8,333         2,486         25,00           Miscellaneous         349         1,142         792         1,461         4,567         3,106         13,70           Total Expenditures         566,727         555,089         (11,638)         2,103,686         2,207,956         104,270         6,587,40           Non-Cash Activity         20,343         0					· ·			·
Travel         6,073         3,017         (3,057)         6,625         12,067         5,442         36,20           Memberships         140         800         660         7,282         9,700         2,418         15,10           Contractual Services         12,893         10,767         (2,126)         35,598         43,067         7,469         129,20           Delivery Service         31,100         32,792         1,692         130,762         131,167         405         393,50           Special Events         6,054         9,000         2,946         9,258         9,000         (258)         12,00           Insurance         403         2,083         1,681         5,848         8,333         2,486         25,00           Interest         0         42         42         0         167         167         50           Miscellaneous         349         1,142         792         1,461         4,567         3,106         13,70           Total Expenditures         566,727         555,089         (11,638)         2,103,686         2,207,956         104,270         6,587,40           Non-Cash Activity         20,343         0         (20,343)         79,540	• .	1			· ·			·
Memberships         140         800         660         7,282         9,700         2,418         15,10           Contractual Services         12,893         10,767         (2,126)         35,598         43,067         7,469         129,20           Delivery Service         31,100         32,792         1,692         130,762         131,167         405         393,50           Special Events         6,054         9,000         2,946         9,258         9,000         (258)         12,00           Insurance         403         2,083         1,681         5,848         8,333         2,486         25,00           Interest         0         42         42         0         167         167         50           Miscellaneous         349         1,142         792         1,461         4,567         3,106         13,70           Total Expenditures         566,727         555,089         (11,638)         2,103,686         2,207,956         104,270         6,587,40           Net Revenue Before Depreciation         (25,548)         (4,697)         (20,851)         77,029         (42,390)         119,419         (96,40           Non-Cash Activity         20,343         0         (20,343)<	·	,					, , ,	•
Contractual Services         12,893         10,767         (2,126)         35,598         43,067         7,469         129,20           Delivery Service         31,100         32,792         1,692         130,762         131,167         405         393,50           Special Events         6,054         9,000         2,946         9,258         9,000         (258)         12,00           Insurance         403         2,083         1,681         5,848         8,333         2,486         25,00           Interest         0         42         42         0         167         167         50           Miscellaneous         349         1,142         792         1,461         4,567         3,106         13,70           Total Expenditures         566,727         555,089         (11,638)         2,103,686         2,207,956         104,270         6,587,40           Net Revenue Before Depreciation         (25,548)         (4,697)         (20,851)         77,029         (42,390)         119,419         (96,40           Non-Cash Activity         20,343         0         (20,343)         79,540         0         (79,540)         0         (79,540)         0         (79,540)         0         (79,540)			,			,		,
Delivery Service         31,100         32,792         1,692         130,762         131,167         405         393,50           Special Events         6,054         9,000         2,946         9,258         9,000         (258)         12,00           Insurance         403         2,083         1,681         5,848         8,333         2,486         25,00           Interest         0         42         42         0         167         167         50           Miscellaneous         349         1,142         792         1,461         4,567         3,106         13,70           Total Expenditures         566,727         555,089         (11,638)         2,103,686         2,207,956         104,270         6,587,40           Net Revenue Before Depreciation         (25,548)         (4,697)         (20,851)         77,029         (42,390)         119,419         (96,40           Non-Cash Activity         20,343         0         (20,343)         79,540         0         (79,540)           Total Non-Cash Activity         20,343         0         (20,343)         79,540         0         (79,540)	•				· · · · · · · · · · · · · · · · · · ·		,	·
Special Events         6,054         9,000         2,946         9,258         9,000         (258)         12,00           Insurance         403         2,083         1,681         5,848         8,333         2,486         25,00           Interest         0         42         42         0         167         167         50           Miscellaneous         349         1,142         792         1,461         4,567         3,106         13,70           Total Expenditures         566,727         555,089         (11,638)         2,103,686         2,207,956         104,270         6,587,40           Net Revenue Before Depreciation         (25,548)         (4,697)         (20,851)         77,029         (42,390)         119,419         (96,40           Non-Cash Activity         20,343         0         (20,343)         79,540         0         (79,540)           Total Non-Cash Activity         20,343         0         (20,343)         79,540         0         (79,540)					· ·			·
Insurance         403         2,083         1,681         5,848         8,333         2,486         25,000           Interest         0         42         42         0         167         167         50           Miscellaneous         349         1,142         792         1,461         4,567         3,106         13,70           Total Expenditures         566,727         555,089         (11,638)         2,103,686         2,207,956         104,270         6,587,40           Net Revenue Before Depreciation         (25,548)         (4,697)         (20,851)         77,029         (42,390)         119,419         (96,40           Non-Cash Activity         20,343         0         (20,343)         79,540         0         (79,540)           Total Non-Cash Activity         20,343         0         (20,343)         79,540         0         (79,540)	•			·	· ·			·
Interest	•				· ·			· ·
Miscellaneous         349         1,142         792         1,461         4,567         3,106         13,70           Total Expenditures         566,727         555,089         (11,638)         2,103,686         2,207,956         104,270         6,587,40           Net Revenue Before Depreciation         (25,548)         (4,697)         (20,851)         77,029         (42,390)         119,419         (96,40           Non-Cash Activity         Depreciation         20,343         0         (20,343)         79,540         0         (79,540)           Total Non-Cash Activity         20,343         0         (20,343)         79,540         0         (79,540)				,	· ·			500
Total Expenditures         566,727         555,089         (11,638)         2,103,686         2,207,956         104,270         6,587,40           Net Revenue Before Depreciation         (25,548)         (4,697)         (20,851)         77,029         (42,390)         119,419         (96,40)           Non-Cash Activity         Depreciation         20,343         0         (20,343)         79,540         0         (79,540)           Total Non-Cash Activity         20,343         0         (20,343)         79,540         0         (79,540)		_			_			
Non-Cash Activity         20,343         0         (20,343)         79,540         0         (79,540)           Total Non-Cash Activity         20,343         0         (20,343)         79,540         0         (79,540)								6,587,400
Depreciation         20,343         0         (20,343)         79,540         0         (79,540)           Total Non-Cash Activity         20,343         0         (20,343)         79,540         0         (79,540)	Net Revenue Before Depreciation	(25,548)	(4,697)	(20,851)	77,029	(42,390)	119,419	(96,400)
	Non-Cash Activity							
	•	20,343	0	(20,343)	79,540	0	(79,540)	0
Net Revenue (45,891) (4,697) (41,194) (2,511) (42,390) 39,879 (114,70	•		<u>0</u>			0		<u>0</u> <u>0</u>
	Net Revenue	( <u>45,891</u> )	( <u>4,697</u> )	( <u>41,194</u> )	( <u>2,511</u> )	( <u>42,390</u> )	39,879	(114,700)